#### The 10<sup>th</sup> Niseko Hirafu BID Preparatory Committee Niseko Hirafu Resort CID/BID Draft Proposal

#### PM 4:00 – 5:00, Nov. 1, 2012 Sun Sports Land Kutchan

#### What's a CID/BID?

To maintain and improve the resort community (CID<sup>\*</sup>) and promote tourism businesses (BID<sup>\*\*</sup>), the following are done.

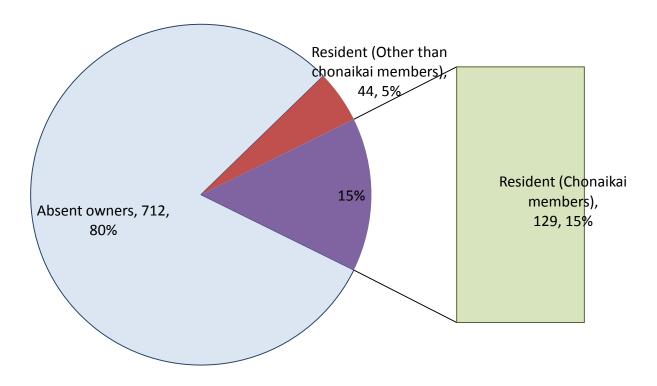
- 1) Services that are not included in ordinary government services but that benefit the public are provided.
- 2) The funds necessary for such services/projects are collected from every property owner in a transparent, fair manner.
- 3) An organization to provide the services is established.
- 4) Ultimately, the CID/BID aims to raise the property values in the area.

Proposed vision (draft): "Niseko Hirafu, a resort you'd love to live in" - toward a safe, clean and vibrant Hirafu

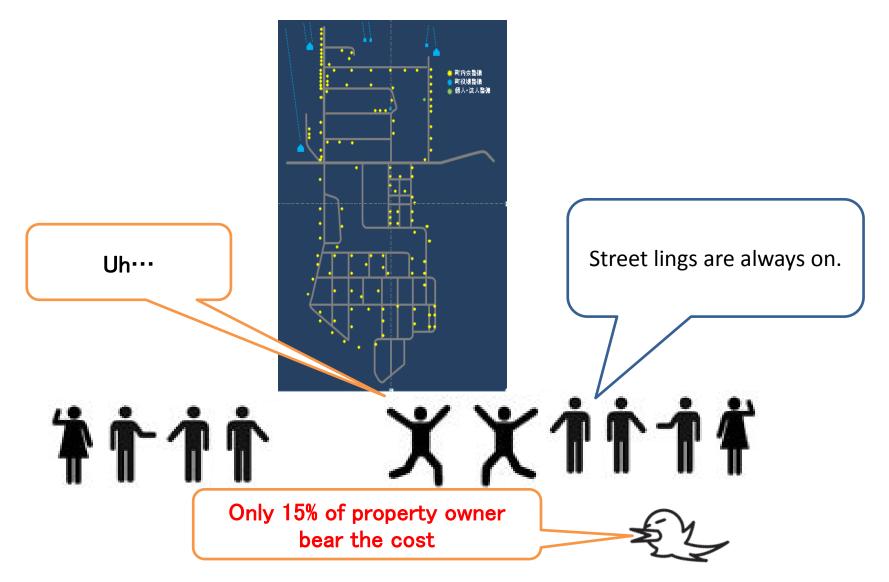
- a. To maintain a safe and clean Hirafu and to warmly welcome guests while keeping Hirafu vibrant through the mutual efforts businesses, property owners and the like
- b. To create a completely new community management system in which residents and absent property owners work together as members of the Hirafu community
- c. To increase the revenue of accommodations, restaurants, retailers and other service businesses and thereby to raise property values by conducting projects that increase dav and overnight visitors to Hirafu

### Why do we need a CID/BID?

Owner of properties (buildings): Residents vs. Absent propery owners (#1, #2 and #3 chonaikai areas)

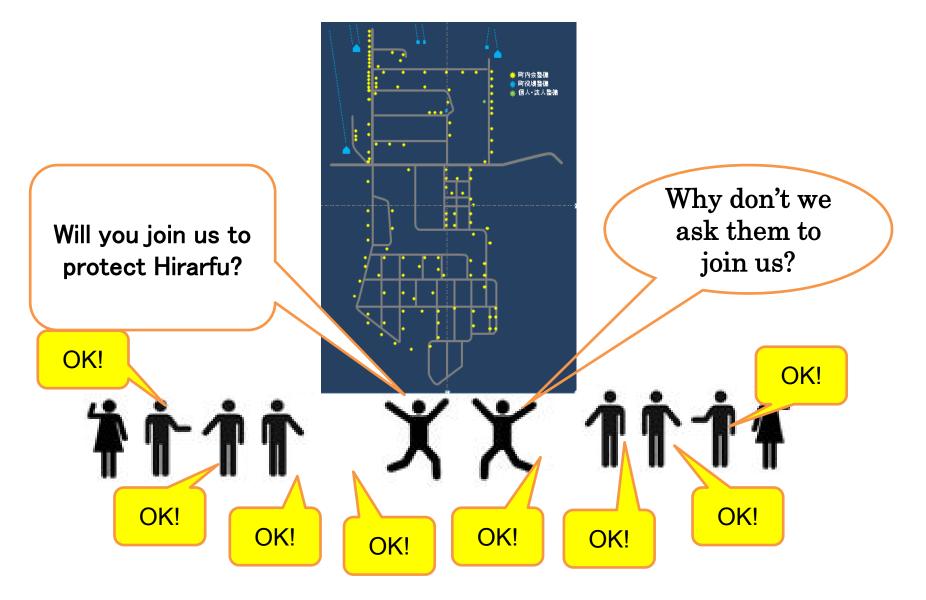


#### For example, street light

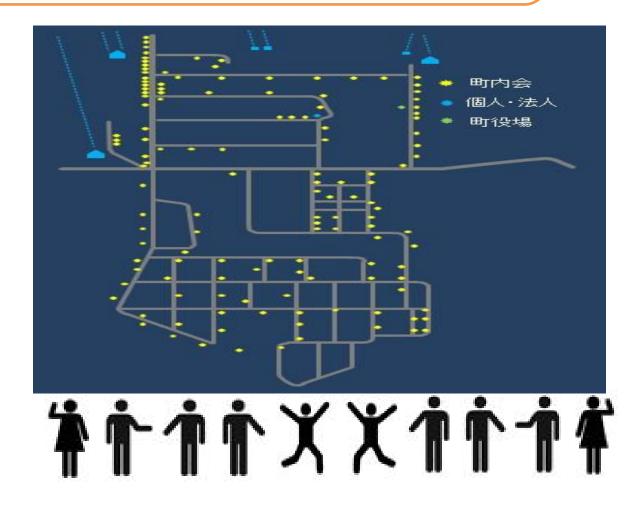




#### To maintain street lights....



## This is one of the CID/BID objectives…



### Subject area of the CID/BID

- Chonaikais #1, #2 and #3 will be the CID/BID area.
- Chonailais #1, #2 and #3 areas will be the CID/BID area. Ask whether the residents/businesses of Chonaikai #4 and the Kabayama Chonaikai wish to join the CID, the BID or both.
- Businesses in Chonaikai # 4 and Kabayama
  Chonaikai: individual businesses in Chonaikai No.
  4 and Kabayama Chonaikai may join the BID if
  chonaikais decided not to join BID.

Project envisioned CID mission: Enhancing Hirafu as "a wonderful place to live."

- Maintaining street lights (electricity, installation, repair)
- Beautifying the area (installing flower beds/pots along main streets and in the park)
- Supporting community events







#### **Project envisioned**

### BID mission: Making Hirafu "a superb

- Litter/trash pick-up (Trash collection persons assist/guide people on the streets, in addition to pick discarded bottles, cans and other street
- Street banners, illumination





#### Project envisioned

#### [Projects that do not require substantial project costs]

- Hospitality improvement
  - Making the resort environment more pleasant
  - Making local rules, making people observe them and strengthening local networks of people
  - Example: Maintenance/management of real estate in the snow-free season
  - Cutting back encroaching vegetation at vacant developed plots
  - Prohibiting people from discarding bottles, cans and other litter on the street
  - Restricting fireworks (bottle rockets, etc.) and noise
- Requesting infrastructure improvements/repairs to governments
- Developing a disaster information network
- Making group contracts with credit card companies (to reduce credit service charges)

#### Estimated project budgets are..

| £1 |
|----|
|    |

| Ongoing project/costs  | Current cost | CID/BID<br>budget | Current cost<br>bearer |
|--|--------------|-------------------|------------------------|
| Volunteer garbage collection; cleaning equipment                                     | 10,000       | 10,000            |                        |
| Chuo Park maintenance (winter preparation); sidewalk weeding                         | 69,325       | 69,325            |                        |
| Hiking trail management  | 100,000      | 100,000           | Shibu                  |
| Contribution to safety center operating costs  | 1,238,000    | 0                 | Shibu                  |
| Streetlight maintenance, incl. electricity costs                                     | 800,000      | 800,000           | Chonaikai              |
| Event financial contribution (Kutchan 21 Snowman, etc.)                              | 100,000      | 0                 | Shibu                  |
| Sumter festival  | 800,000      | 800,000           |                        |
| Nature ride  | 600,000      | 0                 |                        |
| Niseko Area Resort Map   | 2,500,000    | 0                 | NPB                    |
| Hirafu Village Map (contribution)  | 100,000      | 0                 | Shibu                  |
| Niseko Express (contribution)  | 39,900       | 0                 | Shibu                  |
| Wine and Dine  | 5,000,000    | 2,500,000         | NPB                    |
| Signage in the area  | 772,250      | 772,250           | NPB                    |
| Web related expenses   | 2,000,000    | 1,000,000         | NPB & Shibu            |
| Subtotal   | 14,129,475   | 6,051,575         |                        |
|  |              |                   |                        |
| New Project  | Budget       |                   |                        |
| Trash cleanup  | 2,000,000    |                   |                        |
| Events to attract visitors   | 1,000,000    |                   |                        |
| Street banners (15 locations/year; to be complete in 3 years)                        | 300,000      |                   |                        |
| Illumination (15 locations/year; to be complete in 3 years)                          | 300,000      |                   |                        |
| Road heating electricity (excl. Town's share)  | 4,000,000    |                   |                        |
| Subtotal   | 7,600,000    |                   |                        |
|  |              |                   |                        |
| BID operation cost   | Budget       |                   |                        |
| Personnel cost 【two full-time staff, incl. salary, commuting allowance and benefits】 | 10,440,000   |                   |                        |
| Other (phones, computers, software, vehicles, photocopying, accounting services)     | 1,900,000    |                   |                        |
|  | 12,340,000   |                   |                        |
|  |              |                   |                        |
| Total  |              | 25,991,575        |                        |

How much do I need to pay?



• CID fee collection plans:

Plan 1:

The residential portion, the accommodation portion or the shop/restaurant/etc. portion of a building is counted as one unit each.

 For example, a pension that runs a bar is counted as three units.

Plan 2:

A residence that's in the same building as an accommodation or a shop/restaurant, etc. is not counted.

The case in Plan 1 would be two units.

#### CID fees....

- Each condo or apartment unit is counted as one unit.
- Because residents work as volunteers year-round, their CID fees may be half those of absent property owners.
- Definition of a resident: 1) a natural person who registers as a resident of the Town of Kutchan by the cut-off date, or 2) a legal person who has a registered headquarters or branch office in Kutchan by the cut-off date

#### **BID fees: Accommodations**

- One bedroom is one unit. BID fees for one unit may be from 3,500 to 5,000 yen (to be decided).
- Rooms to be rented to tourists, such as condos, are counted as accommodation facilities.
- The living room of a condo is counted as one unit.
- A loft/attic is counted as half a unit, unless it is separated by walls.
- Definition of an accommodation facility: Those registered with the public health centre as "accommodation facilities." When a facility, room or condo unit is found to operate as an accommodation without being registered with the public health centre, the BID shall assist the owner in making prompt registration with the public health centre so as to resolve the legal irregularity.
- Definition of a long-term contract apartment/room: An apartment/room rented on a contract longer than three months and rented to a Kutchan town resident whose registered address is the site of apartment/room.
- Definition of a second house: The owner is not a resident of Kutchan town and has not rented out the dwelling during the year.

#### BID fees: Restaurants, bars, retailers, offices, etc.

- [30,000~40,000] yen per property + floor area X 100 yen/m<sup>2</sup> (assuming service equivalent to "Wine and Dine" be provided by the BID)
- The above floor area includes only spaces that guests normally use and excludes kitchens, toilets, etc.

#### Vacant developed plots

- Definition of a vacant developed plot: Land reclamation was done, or there was a building there in the past.
- Vacant developed plots owned by a Hirafu resident are exempt from the fee as long as they're properly maintained.
- The unit rate has not been decided.

### Examples of CID/BID fees 1

"Pure" resident: Owns a home in Hirafu and is a registered resident of Kutchan

• CID fee: 6,000 yen/year

Pension owner: Owns a building(s), is the resident of such a building and is a registered resident of Kutchan

- CID fee: 6,000 yen/year X "number of buildings owned"
- BID fees: "number of accommodation rooms" X unit rate Restaurant owner: Owns a building or a unit of building to be used as the restaurant and is a registered resident of Kutchan
- CID fee: 6,000 yen/year
- BID fees: [35,000 40,000] yen/year + "floor area" X 100 yen/m<sup>2</sup>

### Examples of CID/BID fees 2

Restaurants (tenant)

• No CID/BID fees, because the property owner bears the CID/BID fees.

Hotel (a building(s) owned by a registered resident or a registered legal person in Kutchan, with a single restaurant)

- CID fee: 6,000 yen/year
- BID fees: "number of accommodation rooms" X unit rate + [35,000 - 40,000] yen/year + "floor area" X 100 yen/m<sup>2</sup>

### Examples of CID/BID fees 3

Condos/chalets: The owner is a non-resident; the property does not rent for a fee.

• CID fee: 12,000 yen/year

Commercial use condos/chalets: The owner is a non-resident; the property is rented on a nightly basis.

- CID fee: 12,000 yen/year
- BID fees: "number of accommodation rooms" X unit rate

Long-term contract apartments/rooms: The owner is a non-resident; the property is rented to a Hirafu resident with a contract longer than 3 months

- CID fee: 12,000 yen/year
- BID fees: "number of accommodation rooms number of rooms being rented under contracts longer than 3 months to a Hirafu resident\*" X unit rate

Hirafuzaka St. Road Heating System: Draft proposal for sharing electricity cost 1

Plan 1: A uniform accommodation room unit rate, and the fee by length of frontage on Hirafu-zaka St.

- 1) The unit rate of BID fee for an accommodation room is uniform for the entire BID area.
- 2) <u>A 30%</u> of the road heating electricity cost (1.8 2.0 mil. yen) is paid for by BID fees collected from the entire BID.
- 3) The remaining <u>30% (1.8 2.0 mil. yen) of</u> the road heating electricity cost are borne by the land owners on Hirafu-zaka St. according to the length of their frontage on the street.

Hirafuzaka St. Road Heating System: Draft proposal for sharing electricity cost 2

• Plan 2: Different unit rate for accommodation rooms, restaurants, retailers and offices, depending on the distance from Hirafu-zaka St., the building height limit and any frontage on Prefectural Rd. 343.

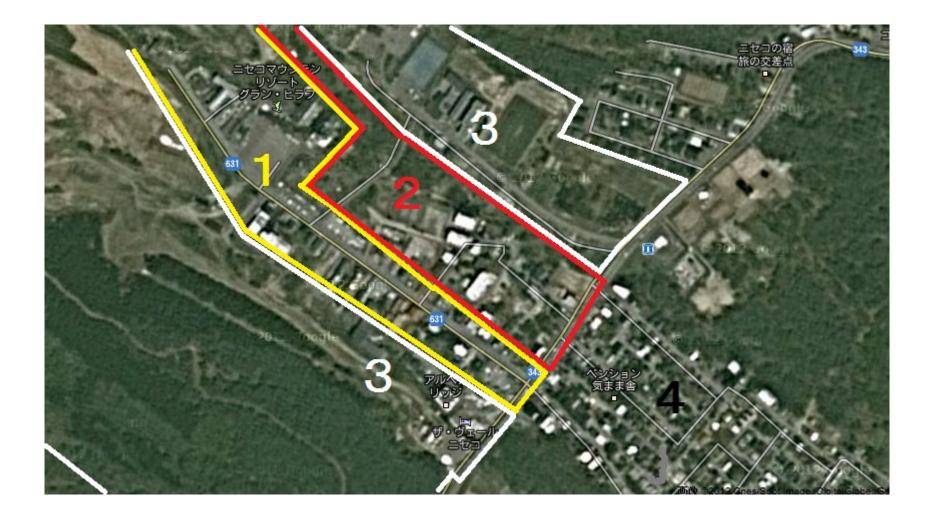
#### Plan A



#### Plan B



#### Plan C



Coordination of roles, activities and fees with other Hirafu organizations (i.e., chonaikais, NPB, Hirafu Shibu and Kutchan Tourism Association.)

# Possible timetable for introducing a CID/BID

- FY 2012: Designing CID/BID system, and making relevant town laws
- FY 2013: Constructing a CID/BID fee collection system

#### Total CID fee simulation

|         | No of pro        | portios | Unit rate      | Unit rate  | Total     |  |
|---------|------------------|---------|----------------|------------|-----------|--|
|         | No of properties |         | (absent owner) | (resident) | Total     |  |
| CID 1-A | 833              |         | 6000           | 6000       | 4,998,000 |  |
| CID 2-A | 657              | 186     | 6000           | 6000       | 4,500,000 |  |
| CID 1-B | 833              |         | 12000          | 6000       | 9,996,000 |  |
| CID 2-B | 652              | 151     | 12000          | 6000       | 8,730,000 |  |

#### Total CID fee simulation

#### Restaurants, bars, shops

| No. of properties | Unit rate | floor area rate | Total     |  |
|-------------------|-----------|-----------------|-----------|--|
| 85                | 35000     | 100             | 2,975,000 |  |

#### Accommodations

|        |                          | 1    |      | 2    |      | 3    |      | 4    |      | Total      |
|--------|--------------------------|------|------|------|------|------|------|------|------|------------|
| Plan A | incl. lofts/living rooms | 3013 | 4200 | 1207 | 3800 | 1250 | 3500 | 0    | 0    | 21,616,200 |
|        | excl. lofts/living rooms | 2451 | 4200 | 902  | 3800 | 1020 | 3500 | 0    | 0    | 17,291,800 |
| Plan B | incl. lofts/living rooms | 3013 | 4200 | 898  | 4000 | 309  | 3700 | 1250 | 3500 | 21,764,900 |
|        | excl. lofts/living rooms | 2451 | 4200 | 667  | 4000 | 235  | 3700 | 1020 | 3500 | 17,401,700 |
| Plan C | incl. lofts/living rooms | 3013 | 4200 | 572  | 4000 | 635  | 3700 | 1250 | 3500 | 21,667,100 |
|        | excl. lofts/living rooms | 2451 | 4200 | 427  | 4000 | 475  | 3700 | 1020 | 3500 | 17,329,700 |